

DISTANCE VOTING BALLOT
Extraordinary General Meeting (EGM) – EXCELSIOR ALIMENTOS S.A. to be held
on 24/04/2026

Shareholder's Name
Shareholder's CNPJ or CPF
E-mail
Instructions on how to cast your vote <p>This Distance Voting Ballot shall be filled out in case the shareholder decides to exercise his/her right to vote remotely on the matters on the agenda of EXCELSIOR ALIMENTOS S.A. (“<u>Company</u>”) Extraordinary Shareholders Meeting, to be held on April 24th, 2026, at 9:00 a.m. (“<u>EGM</u>”), pursuant to the Securities and Exchange Commission of Brazil (“<u>CVM</u>”) Resolution No. 81 of March 29th, 2022, as amended (“<u>CVM Resolution 81</u>”).</p> <p>For the Distance Voting Ballot to be considered valid, it is essential: (i) that all the fields below are filled out legibly, including the indication of the shareholders’ full name and Individual Taxpayers Register – CPF number or National Corporate Taxpayers Register – CNPJ number, as well as the indication of an e-mail address for possible contact; (ii) that all the pages of the Distance Voting Ballot be initialed by the shareholder; and (iii) that the end of the Distance Voting Ballot be signed by the shareholder or his/her legal representative, as the case may be and pursuant to the applicable law.</p>
Delivery guidelines, indicating the option to send directly to the company or to provide completion instructions to the registrar or custodian. <p>As allowed by CVM Resolution 81, the Company’s shareholders may send instructions for filling out the Distance Voting Ballot to service providers for the collection and transmission of instructions for filling out this form, provided that said instructions are <u>received</u> within 4 (four) days prior to the date of the EGM, i.e., by April 20th, 2026.</p> <p>To this end, shareholders should contact their custody agents, or the central depository, or the bookkeeper of the shares issued by the Company, and confirm the procedures established by them for transmitting instructions for filling in the remote voting form, as well as the documents and information required by them.</p> <p>The submission of voting instructions directly to the central depository will be done through the electronic system provided by B3, via the “Área do Investidor” (available at https://www.investidor.b3.com.br/), in the “Serviços” section, click on “Assembleias em Aberto”.</p> <p>Alternatively, shareholders may send their voting instructions directly to the Company, up to four (4) days before the date of the EGM (that is, until April 20th, 2026), (a) directly on the Ten Meetings digital platform (the “<u>Digital Platform</u>”) (https://assembleia.ten.com.br/664340097), in accordance with CVM Resolution No. 81, by accessing the indicated website, completing the registration with a unique login and password, selecting the participation option “via Distance Voting Ballot,” submitting the required documentation, filling in the voting options under the “SHAREHOLDERS’ MEETING” tab, and, finally, confirming the vote; or (b) by sending the completed BVD to the Company’s electronic or postal addresses.</p> <p>If the shareholder chooses to send the voting instructions to the Company, the shareholder must submit the following documents:</p>

a) For individuals: identification document with the photo of the shareholder.

b) For legal entities: (i) last by-laws or consolidated articles of association and the corporate documents proving the legal representation of the shareholder; and (ii) identification document with the photo of the legal representative.

c) For investment funds: (i) last consolidated investment fund's regulations, properly registered with the competent body; (ii) by-laws or articles of association of its asset manager or fiduciary manager, as the case may be, subject to the fund's voting policy and corporate documents that provide legal representation rights for representative(s) to attend shareholder's meetings; (iii) and identification document with the photo of the legal representative.

If the shareholder chooses to submit voting instructions through the Digital Platform, such shareholder shall complete the registration of the Distance Voting Ballot via the link <https://assembleia.ten.com.br/664340097>, in accordance with CVM Resolution No. 81, by accessing the indicated link, creating a unique login and password, selecting the participation option "via Distance Voting Ballot," submitting the required documentation, completing the voting instructions under the "SHAREHOLDERS' MEETING" tab, and, finally, confirming the vote.

Any voting instructions or forms submitted and/or received by the Company through the Digital Platform or via email at riexcelsior@excelsior.ind.br after April 20th, 2026, will not be considered.

Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company / Instructions for meetings that allow electronic system's participation, when that is the case.

The Distance Voting Ballot may be delivered directly to the Company, together with a simple copy of the required documents, addressed to the Investor Relations Officer **(i)** in physical copies to the following address: Street Barão do Arroio Grande, No. 192, Arroio Grande, ZIP Code 96830- 504, Santa Cruz do Sul, Rio Grande do Sul, Brazil; **(ii)** in scanned copies to the address riexcelsior@excelsior.ind.br, or **(iii)** the shareholder may send remote voting instructions to the e-mail address <https://assembleia.ten.com.br/664340097> (upon prior registration on the Digital Platform).

We ask that, if shareholders choose to send the documents directly to the Company, they prefer to send scanned copies of the Distance Voting Ballot, accompanied by simple copies of the documents required by the Company, to the Company's e-mail address, or to send the voting instructions via the Digital Platform, accompanied by the documents required under the previous item.

Once the voting instructions and the required documentation are received, the Company will notify the shareholder of its receipt and of its validation or non-validation, pursuant to CVM Resolution 81, by sending an e-mail to the e-mail address informed by the shareholder on the distance voting ballot, within 3 (three) days as of its receipt.

If the form is sent directly to the Company and is not fully filled and/or is not accompanied by the supporting documents required by the Company, it will be disregarded, and the shareholder will be informed at the aforementioned e-mail address.

The distance voting ballot and the mentioned documents must be received by the Company no later than 4 (four) days before the date of the EGM (that is, no later than April 20th, 2026). Any bulletins received by the Company after this date will be disregarded.

Shareholders or their representatives who wish to participate in the shareholders' meeting in

digital form must access the platform through the link made available by the Company, log in using their credentials and, within the meeting dashboard, click on the “Shareholders’ Meeting” tab and, thereafter, on the “Access Meeting” button. Access to the videoconference will be available only to those whose participation mode is registered as “Live” by the applicable registration deadline. Upon accessing the meeting, participants must click on the “Join” button to commence their participation in the broadcast.

The access request and the documents mentioned above must be received by the Company by 9:00 AM on April 22nd, 2026. If approved, shareholders and attorneys will receive an email informing them that the documents have been approved. In case of disapproval of registration or the documentation, the shareholder will receive an email informing of such rejection and, when applicable, the reason for such rejection. In such case, the shareholder must access the platform again, enter the shareholders’ meeting dashboard, and update or resubmit the requested documents in order to regularize their registration. Access to the EGM will be restricted to shareholders, their representatives, or attorneys who complete the registration within the deadline.

Further information can be found in the Management Proposal, which is available to shareholders on the Company’s Investor Relations website (<https://ri.excelsior.com.br/>), the Brazilian Securities and Exchange Commission (www.cvm.gov.br) , and B3 (www.b3.com.br).

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

Itaú Corretora de Valores S.A.

A/C Simone Pereira Romão

Email: atendimentoescrituracao@itau-unibanco.com.br

Avenida Brigadeiro Faria Lima, n.º 3.500, 3º andar – São Paulo

For shareholders’ support:

3003-9285 (Whatsapp and mobile phone for capitals and metropolitan regions)

0800 7209285 (other areas)

Shareholder support is available on business days from 9:00 a.m. to 6:00 p.m.]

Resolutions concerning the Extraordinary General Meeting (EGM)

[Simple resolution]

1. To resolve on the increase of the share capital from the current R\$ 64,161,000.00 (sixty four million, one hundred and sixty one thousand reais) to R\$ 77,315,832.55 (seventy-seven million, three hundred fifteen thousand, eight hundred thirty-two Brazilian reais and fifty-five cents) through the capitalization of part of the profit reserves, without issuing new shares, in accordance with article 199 of the Brazilian Corporation Law, and the consequent amendment of Article 5 of the Bylaws.

[] Approve [] Reject [] Abstain

[Simple resolution]

2. To resolve on the consolidation of the Company’s Bylaws.

[] Approve [] Reject [] Abstain

[Simple resolution]

3. To authorize the Company's Executive Officers to perform all acts necessary or convenient to the implementation of the approved resolutions.

Approve Reject Abstain

City: _____

Date: _____

Signature: _____

Shareholder's Name: _____

Phone Number: _____